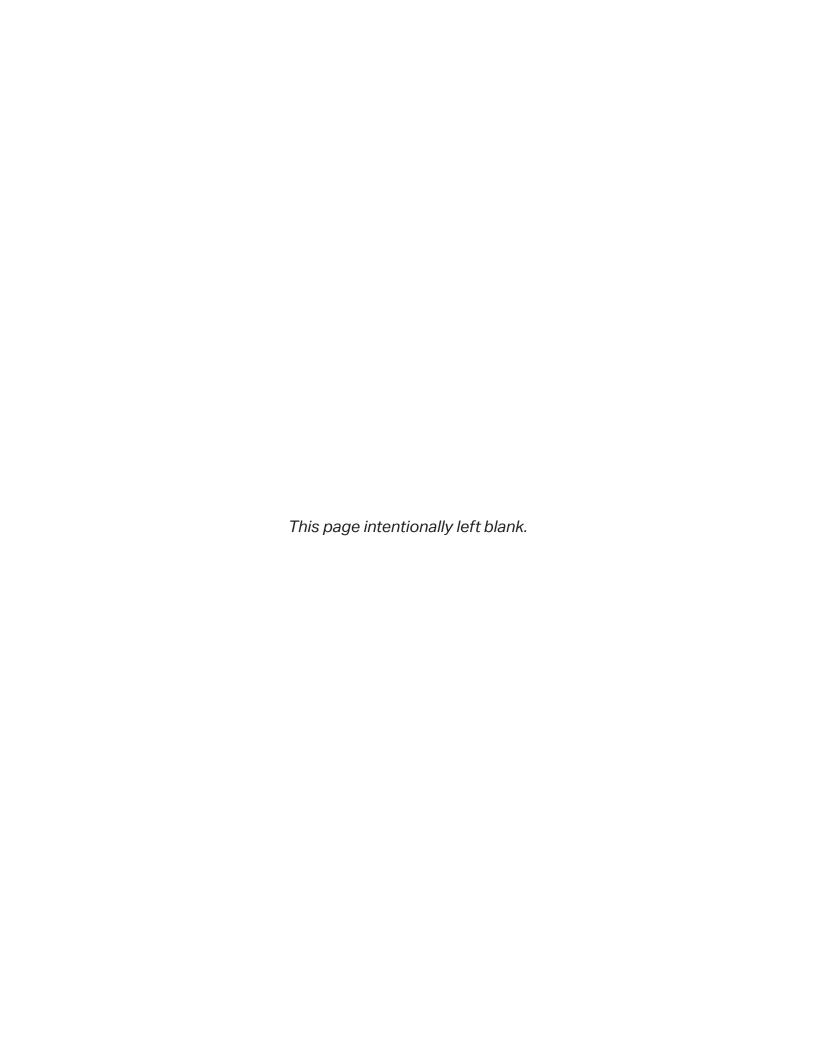


Wastewater Utility & Collection





Goal	KPI	Applicable	Breakdown	Units
- t		System Type	Main Blockage	# / 1,000 Service Connections
Ensure Adequate Capacity	Connections with Sanitary Flooding by Mainline Issue	Collection	Other	# / 1.000 Service Connections
			PS Failure	# / 1,000 Service Connections
	Lab Service Workorders Exceeding Turnaround Time	All Systems	Lab Service Workorders Exceeding Turnaround Time	%
l Si	Reported Overflows due to Capacity	All Systems	Reported Overflows due to Capacity	# / 100 km
Have Satisfied and Informed Customers	Wastewater Related Customer Complaints	All Systems	Wastewater Related Customer Complaints	# / 1,000 People Served
	Annual O&M Cost as a Percentage of Replacement Value	All Systems	Annual O&M Cost as a Percentage of Replacement Value	%
	Cost of CCTV Inspection	Collection	Contracted Services	\$ / km
			In-house	\$ / km
	Cost of Cleaning Hydraulically	Collection	Cost of Cleaning Hydraulically	\$ / km Length Cleaned
	Debt Payment	All Systems	Interest	\$
			Principal	\$
	Debt Ratio	All Systems	Debt Ratio	%
		All Systems	Laboratory	# / 100 km Length
	FTEs		O&M	# / 100 km Length
			Program Support	# / 100 km Length
			Supervisor/ Management	# / 100 km Length
	Internal II about and Comitive Cont	All Constants	Tech / Eng	# / 100 km Length
	Internal Laboratory Services Cost	All Systems All Systems	Internal Laboratory Services Cost Capital Reinvestment	\$ / Internal Parameters Analyzed ('000 \$) / km Length
mic Efficiency	O&M Cost + Capital Reinvestment		O&M	('000 \$) / km Length
	Pipe and Pump O&M Cost	All Systems	Pipe	('000 \$) / km Length
			Pump	('000 \$) / km Length
	Pump Station Energy Consumption	All Systems	Diesel	kWh / Pump Station Horsepower
			Electricity	kWh / Pump Station Horsepower
Economic			Natural gas	kWh / Pump Station Horsepower
	Pump Station Energy Cost	All Systems	Diesel	\$ / HP
vi t			Electricity	\$/HP
nts			Natural gas	\$ / HP
eme	Pump Station O&M Cost	All Systems	Pump Station O&M Cost	\$ / Pump Station Horsepower
Meet Service Requirements with	Sewer Charge for a Typical Size Residential Connection using Canadian Average Consumption Rate (210m^3 of Water / Year)	Collection	Sewer Charge for a Typical Size Residential Connection using Canadian Average Consumption Rate (210m^3 of Water / Year)	\$
Z.	Total Cost to Provide Wastewater Services	All Systems	Capital Cost	\$ / Population Served
st Sc			Customer Billing	\$ / Population Served
Me			Debt Servicing	\$ / Population Served
			Indirect Cost	\$ / Population Served
			O&M Cost	\$ / Population Served
			Regional Treatment Cost	\$ / Population Served
	Total Laboratory Services Costs	All Systems	External	\$ / Population Served
	Total Eaboratory Convided Coold	,	Internal	\$ / Population Served
	Total O&M Cost	All Systems	Energy	('000 \$) / km Length
			Equipment and Materials	('000 \$) / km Length
			External Contracted Services	('000 \$) / km Length
			Internal Contracted Services	('000 \$) / km Length
			Other Costs	('000 \$) / km Length
			Staff Training Wagne	('000 \$) / km Length
			Wages	('000 \$) / km Length
	Utility Indirect Costs / Total Utility Revenue	All Systems	Administrative Overheads Dividends Paid to City	% %
			Dividends Paid to City Property Taxes	%
	1		Troporty Taxes	, v

		Applicable		
Goal	KPI	System Type	Breakdown	Units
Protect the Environment	Breakdown of External Lab Parameters Analyzed		Inorganic	%
		All Systems	Metals	%
		All Systems	Micro	%
			Organic	%
	Breakdown of Internal Lab Parameters Analyzed		Inorganic	%
		All Systems	Metals	%
		All Systems	Micro	%
			Organic	%
	Breakdown of Internal vs. External Lab Parameters Analyzed	All Systems	External	%
			Internal	%
	Number of Lab Non-Conformances	All Systems	Number of Lab Non-Conformances	# / 1,000 Samples
	Reported Overflows by Cause	All Systems	Capacity	# / 100 km Length
			Internal Blockage	# / 100 km Length
			Other	# / 100 km Length
			PS Failure	# / 100 km Length
	Total Annual Internal Lab Parameters Analyzed	All Systems	Total Annual Internal Lab Parameters Analyzed	#/FTE
	Distribution of Workforce by Age	All Systems	20-30 yrs	%
			31-40 yrs	%
9			41-50 yrs	%
blac			51-60 yrs	%
\ \frac{1}{2}	Field Accidents with Lost Time	All Constance	61-70 yrs	# / 1.000 O&M Labour Hours
9	Lost Hours Due to Field Accidents	All Systems	Field Accidents with Lost Time	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
į		All Systems	Lost Hours Due to Field Accidents Sick Days Taken	# / 1,000 O&M Labour Hours
<u> </u>	Sick Days Taken Total Overtime Hours / Total Paid O&M Hours	All Systems All Systems	Total Overtime Hours / Total Paid O&M Hours	# / O&M Employee
Provide a Safe and Productive Workplace	Total Overtime hours / Total Paid Oxivi hours	All Systems	Expended Banked Time	%
			Long Term Leave	%
Saf			Other	%
g Ge			Other Training	%
Į į	Unavailable O&M Hours / Total Paid O&M Hours	All Systems	Safety Training	%
			Sick Time	%
			Union Time	%
			Vacation	%
	Capital Reinvestment / Replacement Value	All Systems	Capital Reinvestment / Replacement Value	%
	Corrective Maintenance Hours / Total Maintenance Hours	All Systems	Corrective Maintenance Hours / Total Maintenance Hours	%
	Forcemain Sewer Repairs	All Systems	Emergency	# / 100 km
	·	7 til Gyotomo	Scheduled	# / 100 km
			Scheduled Emergency	# / 100 km # / 100 km
	Gravity Sewer Repairs	All Systems		
			Emergency	# / 100 km
			Emergency Scheduled	# / 100 km # / 100 km
			Emergency Scheduled Debris	#/100 km #/100 km #/100 km
	Gravity Sewer Repairs	All Systems	Emergency Scheduled Debris Grease	#/100 km #/100 km #/100 km #/100 km
9	Gravity Sewer Repairs	All Systems	Emergency Scheduled Debris Grease Roots	#/100 km #/100 km #/100 km #/100 km #/100 km
cture	Gravity Sewer Repairs	All Systems	Emergency Scheduled Debris Grease Roots Structures	#/100 km #/100 km #/100 km #/100 km #/100 km #/100 km
structure	Gravity Sewer Repairs	All Systems	Emergency Scheduled Debris Grease Roots Structures Unknown	#/100 km #/100 km #/100 km #/100 km #/100 km #/100 km #/100 km
nfrastructure	Gravity Sewer Repairs	All Systems	Emergency Scheduled Debris Grease Roots Structures Unknown Debris	#/100 km #/100 km #/100 km #/100 km #/100 km #/100 km #/100 km #/100 km
nd Infrastructure	Gravity Sewer Repairs Number of Mainline Sewer Blockages by Cause	All Systems All Systems	Emergency Scheduled Debris Grease Roots Structures Unknown Debris Grease	#/100 km #/1,000 Service Connections #/1,000 Service Connections
se and Infrastructure	Gravity Sewer Repairs Number of Mainline Sewer Blockages by Cause	All Systems All Systems	Emergency Scheduled Debris Grease Roots Structures Unknown Debris Grease Roots	#/100 km #/100 service Connections #/1,000 Service Connections #/1,000 Service Connections
ervice and Infrastructure	Gravity Sewer Repairs Number of Mainline Sewer Blockages by Cause Number of Service Connection Blockages Resulting in Back-ups	All Systems All Systems Collection	Emergency Scheduled Debris Grease Roots Structures Unknown Debris Grease Roots Structures Structures Unknown	#/100 km #/1,000 Service Connections
te Service and Infrastructure	Gravity Sewer Repairs Number of Mainline Sewer Blockages by Cause Number of Service Connection Blockages Resulting in Back-ups Percent of Length CCTV Inspected	All Systems Collection All Systems	Emergency Scheduled Debris Grease Roots Structures Unknown Debris Grease Roots Structures Unknown Contracted Services In-house	#/100 km #/1,000 Service Connections
liable Service and Infrastructure	Gravity Sewer Repairs Number of Mainline Sewer Blockages by Cause Number of Service Connection Blockages Resulting in Back-ups Percent of Length CCTV Inspected Percent of Manholes Inspected	All Systems Collection All Systems All Systems	Emergency Scheduled Debris Grease Roots Structures Unknown Debris Grease Roots Structures Unknown Contracted Services In-house Percent of Manholes Inspected	# / 100 km # / 1,000 Service Connections % %
Reliable Service and Infrastructure	Gravity Sewer Repairs Number of Mainline Sewer Blockages by Cause Number of Service Connection Blockages Resulting in Back-ups Percent of Length CCTV Inspected	All Systems Collection All Systems	Emergency Scheduled Debris Grease Roots Structures Unknown Debris Grease Roots Structures Unknown Contracted Services In-house Percent of Manholes Inspected Percent of Manholes Repaired and Replaced for I&I	# / 100 km # / 1,000 Service Connections 96 96
vide Reliable Service and Infrastructure	Gravity Sewer Repairs Number of Mainline Sewer Blockages by Cause Number of Service Connection Blockages Resulting in Back-ups Percent of Length CCTV Inspected Percent of Manholes Inspected	All Systems Collection All Systems All Systems	Emergency Scheduled Debris Grease Roots Structures Unknown Debris Grease Roots Structures Unknown Contracted Services In-house Percent of Manholes Repaired and Replaced for I&I Relined	# / 100 km # / 1,000 Service Connections % % % % % % % % % % % % %
Provide Reliable Service and Infrastructure	Gravity Sewer Repairs Number of Mainline Sewer Blockages by Cause Number of Service Connection Blockages Resulting in Back-ups Percent of Length CCTV Inspected Percent of Manholes Inspected Percent of Manholes Repaired and Replaced for I&I	All Systems Collection All Systems All Systems All Systems All Systems	Emergency Scheduled Debris Grease Roots Structures Unknown Debris Grease Roots Structures Unknown Contracted Services In-house Percent of Manholes Inspected Percent of Manholes Repaired and Replaced for I&I Replaced	# / 100 km # / 1,000 Service Connections 96 96 96 96
Provide Reliable Service and Infrastructure	Gravity Sewer Repairs Number of Mainline Sewer Blockages by Cause Number of Service Connection Blockages Resulting in Back-ups Percent of Length CCTV Inspected Percent of Manholes Inspected Percent of Manholes Repaired and Replaced for I&I	All Systems Collection All Systems All Systems All Systems All Systems	Emergency Scheduled Debris Grease Roots Structures Unknown Debris Grease Roots Structures Unknown Contracted Services In-house Percent of Manholes Inspected Percent of Manholes Repaired and Replaced for I&I Relined Replaced Blockages	# / 100 km # / 1,000 Service Connections
Provide Reliable Service and Infrastructure	Gravity Sewer Repairs Number of Mainline Sewer Blockages by Cause Number of Service Connection Blockages Resulting in Back-ups Percent of Length CCTV Inspected Percent of Manholes Inspected Percent of Manholes Repaired and Replaced for I&I	All Systems Collection All Systems All Systems All Systems All Systems	Emergency Scheduled Debris Grease Roots Structures Unknown Debris Grease Roots Structures Unknown Contracted Services In-house Percent of Manholes Inspected Percent of Manholes Repaired and Replaced for I&I Replaced Blockages Equipment Fault	# / 100 km # / 1,000 Service Connections
Provide Reliable Service and Infrastructure	Rumber of Mainline Sewer Blockages by Cause Number of Service Connection Blockages Resulting in Back-ups Percent of Length CCTV Inspected Percent of Manholes Inspected Percent of Manholes Repaired and Replaced for I&I Percent of Sewer Length Renewed	All Systems Collection All Systems All Systems All Systems All Systems All Systems	Emergency Scheduled Debris Grease Roots Structures Unknown Debris Grease Roots Structures Unknown Contracted Services In-house Percent of Manholes Inspected Percent of Manholes Repaired and Replaced for I&I Replaced Blockages Equipment Fault Loss of Power	# / 100 km # / 1,000 Service Connections # / 1,000
Provide Reliable Service and Infrastructure	Rumber of Mainline Sewer Blockages by Cause Number of Service Connection Blockages Resulting in Back-ups Percent of Length CCTV Inspected Percent of Manholes Inspected Percent of Manholes Repaired and Replaced for I&I Percent of Sewer Length Renewed	All Systems Collection All Systems All Systems All Systems All Systems All Systems	Emergency Scheduled Debris Grease Roots Structures Unknown Debris Grease Roots Structures Unknown Contracted Services In-house Percent of Manholes Inspected Percent of Manholes Repaired and Replaced for I&I Relined Replaced Blockages Equipment Fault Loss of Power Other Issues	# / 100 km # / 1,000 Service Connections # / 1,000
Provide Reliable Service and Infrastructure	Rumber of Mainline Sewer Blockages by Cause Number of Service Connection Blockages Resulting in Back-ups Percent of Length CCTV Inspected Percent of Manholes Inspected Percent of Manholes Repaired and Replaced for I&I Percent of Sewer Length Renewed	All Systems Collection All Systems All Systems All Systems All Systems All Systems	Emergency Scheduled Debris Grease Roots Structures Unknown Debris Grease Roots Structures Unknown Contracted Services In-house Percent of Manholes Inspected Percent of Manholes Repaired and Replaced for I&I Relined Replaced Blockages Equipment Fault Loss of Power Other Issues Emergency	#/100 km #/1,000 Service Connections #/Pump Station
Provide Reliable Service and Infrastructure	Roravity Sewer Repairs Number of Mainline Sewer Blockages by Cause Number of Service Connection Blockages Resulting in Back-ups Percent of Length CCTV Inspected Percent of Manholes Inspected Percent of Manholes Repaired and Replaced for I&I Percent of Sewer Length Renewed Pump Station Failure by Cause Service Connection Repairs & Replacement	All Systems Collection All Systems All Systems All Systems All Systems All Systems Collection	Emergency Scheduled Debris Grease Roots Structures Unknown Debris Grease Roots Structures Unknown Contracted Services In-house Percent of Manholes Inspected Percent of Manholes Repaired and Replaced for I&I Relined Replaced Blockages Equipment Fault Loss of Power Other Issues Emergency Scheduled	#/100 km #/1,000 Service Connections #/Pump Station #/Pump Station #/Pump Station #/Pump Station #/Pump Station #/1,000 Service Connections #/1,000 Service Connections
Provide Reliable Service and Infrastructure	Rumber of Mainline Sewer Blockages by Cause Number of Service Connection Blockages Resulting in Back-ups Percent of Length CCTV Inspected Percent of Manholes Inspected Percent of Manholes Repaired and Replaced for I&I Percent of Sewer Length Renewed Pump Station Failure by Cause	All Systems Collection All Systems All Systems All Systems All Systems All Systems	Emergency Scheduled Debris Grease Roots Structures Unknown Debris Grease Roots Structures Unknown Contracted Services In-house Percent of Manholes Inspected Percent of Manholes Repaired and Replaced for I&I Relined Replaced Blockages Equipment Fault Loss of Power Other Issues Emergency Scheduled Total Length of Sewer Cleaned / Total Sewer Length	#/100 km #/1,000 Service Connections #/2,000 Service Connections #/4 Pump Station #/Pump Station #/Pump Station #/1,000 Service Connections #/1,000 Service Connections #/1,000 Service Connections
Provide Reliable Service and Infrastructure	Roravity Sewer Repairs Number of Mainline Sewer Blockages by Cause Number of Service Connection Blockages Resulting in Back-ups Percent of Length CCTV Inspected Percent of Manholes Inspected Percent of Manholes Repaired and Replaced for I&I Percent of Sewer Length Renewed Pump Station Failure by Cause Service Connection Repairs & Replacement	All Systems Collection All Systems All Systems All Systems All Systems All Systems Collection	Emergency Scheduled Debris Grease Roots Structures Unknown Debris Grease Roots Structures Unknown Contracted Services In-house Percent of Manholes Inspected Percent of Manholes Repaired and Replaced for I&I Relined Replaced Blockages Equipment Fault Loss of Power Other Issues Emergency Scheduled Total Length of Sewer Cleaned / Total Sewer Length Corrective	#/100 km #/100 Service Connections #/1,000 Service Connections #/2 hump Station #/Pump Station #/Pump Station #/Pump Station #/1,000 Service Connections #/1,000 Service Connections #/1,000 Service Connections
Provide Reliable Service and Infrastructure	Roravity Sewer Repairs Number of Mainline Sewer Blockages by Cause Number of Service Connection Blockages Resulting in Back-ups Percent of Length CCTV Inspected Percent of Manholes Inspected Percent of Manholes Repaired and Replaced for I&I Percent of Sewer Length Renewed Pump Station Failure by Cause Service Connection Repairs & Replacement Total Length of Sewer Cleaned / Total Sewer Length Total Maintenance Hours	All Systems Collection All Systems All Systems All Systems All Systems All Systems Collection All Systems All Systems	Emergency Scheduled Debris Grease Roots Structures Unknown Debris Grease Roots Structures Unknown Contracted Services In-house Percent of Manholes Inspected Percent of Manholes Repaired and Replaced for I&I Relined Replaced Blockages Equipment Fault Loss of Power Other Issues Emergency Scheduled Total Length of Sewer Cleaned / Total Sewer Length Corrective Preventative	#/100 km #/1,000 Service Connections #/2,000 Service Connections #/2,000 Service Connections #/1,000 Service Connections
Provide Reliable Service and Infrastructure	Gravity Sewer Repairs Number of Mainline Sewer Blockages by Cause Number of Service Connection Blockages Resulting in Back-ups Percent of Length CCTV Inspected Percent of Manholes Inspected Percent of Manholes Repaired and Replaced for I&I Percent of Sewer Length Renewed Pump Station Failure by Cause Service Connection Repairs & Replacement Total Length of Sewer Cleaned / Total Sewer Length	All Systems Collection All Systems All Systems All Systems All Systems All Systems Collection All Systems	Emergency Scheduled Debris Grease Roots Structures Unknown Debris Grease Roots Structures Unknown Contracted Services In-house Percent of Manholes Inspected Percent of Manholes Repaired and Replaced for I&I Relined Replaced Blockages Equipment Fault Loss of Power Other Issues Emergency Scheduled Total Length of Sewer Cleaned / Total Sewer Length Corrective	#/100 km #/100 Service Connections #/1,000 Service Connections #/2 hump Station #/Pump Station #/Pump Station #/Pump Station #/1,000 Service Connections #/1,000 Service Connections #/1,000 Service Connections

About AECOM

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